



TML NEWLY ELECTED CITY OFFICIALS' ORIENTATION

August 13–14 • Round Rock

Thursday, August 13

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| 7:30–8:00 a.m. | Registration and Light Breakfast |
| 8:00–8:10 a.m. | Welcome
Andrea J. Barefield , TML President and Councilmember, City of Waco |
| 8:10–9:10 a.m. | Collaborative Leadership
Bennett Sandlin , former executive director, Texas Municipal League
<i>G - This session meets the TML CMO program core competency requirement for governance.</i> |
| 9:10–9:25 a.m. | Stretch Break |
| 9:25–10:25 a.m. | Parliamentary Procedure: Let's Keep It Moving!
Lee Woodward , City Secretary/PIO, City of La Porte
<i>G - This session meets the TML CMO program core competency requirement for governance.</i> |
| 10:30–11:30 a.m. | Basic Legal Requirements for Budget and Tax Rate Setting
Sarah Tompkins , Legal Counsel, Texas Municipal League
<i>F - This session meets the TML CMO program core competency requirement for finance.</i> |
| 11:30 a.m.–1:00 p.m. | Lunch on Your Own – Visit https://destinationwaco.org/dining/ for nearby options. |
| 1:00–2:00 p.m. | Governing Ethically: Understanding Your Influence
Dan Johnson , Former City Manager
<i>E - This session meets the TML CMO program core competency requirement for ethics.</i> |
| 2:05–3:05 p.m. | Fundamentals of City Regulation
Cristian Rosas-Grillet , Legal Counsel, Texas Municipal League
<i>G - This session meets the TML CMO program core competency requirement for governance.</i> |
| 3:05–3:15 p.m. | Stretch Break |
| 3:15–4:15 p.m. | Land Use and Zoning
Tad Cleaves , Assistant General Counsel, Texas Municipal League |

4:20–5:00 p.m. Advocating for Your City
JJ Rocha, Director of Public Policy and Engagement, and **Rick Ramirez**
Director of State and Federal Relations, Texas Municipal League
G - This session meets the [TML CMO program](#) core competency requirement for governance.

Friday, August 14

7:30–8:00 a.m. Light Breakfast

8:00–9:00 a.m. Your City's Revenue Sources and Economic Development
Amber McKeon-Mueller, Director of Legal Services, Texas Municipal League
F - This session meets the [TML CMO program](#) core competency requirement for finance.

9:05–10:05 a.m. Texas Public Information Act Required Training
Cristian Rosas-Grillet, Legal Counsel, Texas Municipal League
PIA - This session meets the [TML CMO program](#) core competency requirement for public information.

10:05-10:15 a.m. Break

10:15–11:15 a.m. Texas Open Meetings Act Required Training
Stephanie Huser, Legal Counsel, Texas Municipal League
OM - This session meets the [TML CMO program](#) core competency requirement for open meetings.

We hope to see you in San Antonio for the 2026 TML Annual Conference!

